



2021-2022

ANNUAL REPORT

to the Member States



FROM THE PRESIDENT & CHAIR

Greetings,

We have all learned so much together over these past turbulent pandemic years.

The financial, operational, and enrollment challenges have led higher education to rethink old models with new creativity. This is an ongoing and important part of our mission at the Midwestern Higher Education Compact – to explore and share new ways to serve students more effectively.

One example over the past year is the Compact’s collective work to bring important information to state and institutions about trends and what is working with respect to student mental health counseling and support, and how MHEC can help in this area. A new contract with META Teletherapy provides an opportunity for campuses to serve students’ urgent needs in a more timely and effective manner.

Another example of our impact is our work to advance Open Educational Resources, which has given students and faculty expanded access to free alternatives to expensive textbooks. As a higher education community, colleges and universities emerged from the pandemic more nimble, more collaborative, and with a greatly expanded capacity to deliver high quality online learning opportunities to students.

We took time last year to listen to members as we developed the Compact’s new [strategic plan](#) for the next few years. The plan guides our work to be most valuable to you.

MHEC’s Strategic Planning Committee created the framework for a vibrant future that leverages the Compact’s strategic capacity to advance innovation, develop collaborative regional solutions and drive cost savings for member states and institutions.

Cost savings activities continue to produce significant savings for our members. In FY 2022, member states collectively saved more than \$70.87 million through programs and contracts offered by MHEC. An additional \$57.05 million was saved by families and students through the Midwest Student Exchange Program.

This Annual Report shares details of our work and the Compact’s strong financial position. We remain committed to you – our member states – and look forward to continued collaboration to strengthen higher education throughout the Midwest.

Sincerely



Susan G. Heegaard
MHEC President



Devinder Malhotra
MHEC Acting Chair, 2021-2022
Chancellor, Minnesota State



SUSAN G. HEEGAARD



DEVINDER MALHOTRA

ABOUT THE COMPACT

THE MIDWESTERN HIGHER EDUCATION COMPACT

The Midwestern Higher Education Compact (MHEC) strengthens postsecondary education in its 12 member states, improving the economic vitality and competitiveness of the Midwest region.

- » MHEC advances innovation, efficiency and effectiveness by piloting solutions to pressing issues and conducting research to produce actionable ideas.
- » MHEC develops collaborative solutions to regional problems and leverages opportunities to make the Midwest region stronger.
- » MHEC develops programs and contracts that drive significant cost savings and help solve key business problems in higher education.

MHEC maintains a focus on students and their success as it works with and for a variety of stakeholders across member states, including higher education system leaders, state policymakers, legislators, and institutional leaders.

The Compact is uniquely governed by 60 commissioners, five from each state. Two commissioners are appointed by each state's legislature and three are appointed by each state's governor or designated appointing authority. Representation also includes commissioner alternates.

HISTORY OF THE COMPACT

The Midwestern Higher Education Compact was established in the early 1990s through the enactment of legislation recommended by the Midwestern Legislative Conference of The Council of State Governments and is funded by member state commitments, program income, and foundation grants. All 12 eligible Midwestern states defined by the Compact have passed legislation to become members.

The convenings, programs, contracts, and policy and research originating through the Compact are available to all public and private nonprofit institutions of higher education in the Midwest. When the opportunity emerges, MHEC also extends some contracts to K-12 districts and schools, cities, states, and local governments.

MEMBER STATES

Illinois

Indiana

Iowa

Kansas

Michigan

Minnesota

Missouri

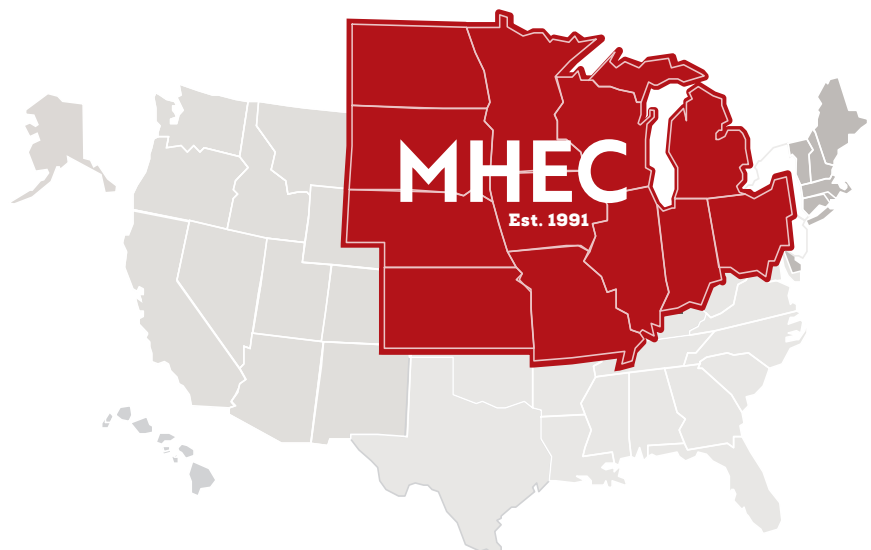
Nebraska

North Dakota

Ohio

South Dakota

Wisconsin



STRATEGIC PRIORITIES

The **Midwestern Higher Education Compact** seeks to improve the economic vitality and competitiveness of the Midwest region through collective problem-solving and partnerships that strengthen postsecondary education and workforce readiness. To achieve this vision, the Compact focuses its work in three strategic priority areas:

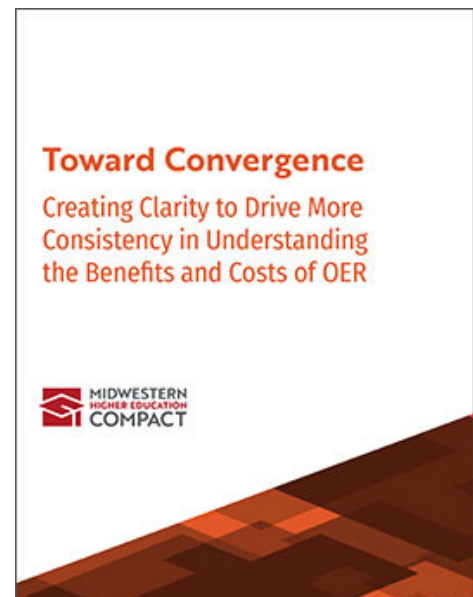
- » Advancing innovation, efficiency, and effectiveness
- » Developing collaborative solutions to regional problems and opportunities
- » Driving cost savings and business solutions

ADVANCING INNOVATION, EFFICIENCY, AND EFFECTIVENESS

MHEC serves as an incubator, providing a platform to discuss opportunities and pilot potential solutions. In addition, this past year, we researched several challenging topics to produce actionable ideas for our member states.

HIGHLIGHTS OF 2021–2022

- » The collaborative report – [*Building a Concurrent Teacher Pipeline: Opportunities, Challenges, & Lessons*](#) – provides the latest best practices, challenges and opportunities for states, colleges, and school districts looking to prepare more high school teachers qualified to teach college-level courses in their schools.
- » MHEC built upon the state work adoption of open educational resources (OER), which provides millions of students access to high quality learning materials that are free to use, customize, and share. The report [*Toward Convergence: Creating Clarity to Drive More Consistency in Understanding the Benefits and Costs of OER*](#), offers guidance on how to calculate benefits of OER and the frameworks help evaluate OER as institutions seek cost savings for students and state funding approaches for public colleges and universities in the Midwest.
- » MHEC’s portfolio of security services contracts provided an educational series for colleges and universities on how to effectively protect their networks from security breaches.
- » The Compact convened forums and delivered educational programs to help institutions more effectively serve current and former military service people enrolled at their institutions. MHEC shared new information on federal policies, financial assistance, and the Army Tuition Assistance Program.
- » Monthly, MHEC featured timely data points in its [*Interactive Dashboard*](#) including topics on college affordability, graduation rates, state-student cost share, and funding per student. Where applicable, MHEC includes data points based on race and ethnicity and family income.



STRATEGIC PRIORITIES

DEVELOPING COLLABORATIVE SOLUTIONS TO REGIONAL PROBLEMS AND OPPORTUNITIES

MHEC takes on projects and issues that are too cumbersome or expensive for one state to do alone, working jointly to improve higher education and make the Midwest region stronger and more competitive. As a conduit, we convened and connected leaders over the past year to share successful models and actionable approaches that institutions and states can adopt and tailor.

HIGHLIGHTS OF 2021–2022

- » MHEC convened and supported states as they worked toward aligning and publishing their academic and industry-recognized credentials to help adult learners see career pathways more clearly and objectively. Members of MHEC’s Midwest Credential Transparency Alliance reviewed quarterly progress on the grant work and also produced a Request for Information on education-technology products that focuses on the credentialing life-cycle. Five mini-Grants grants were awarded to support progress toward credential transparency goals, with awardees serving as examples for other participating states.
- » MHEC’s [Graduate Credit Quest](#) website now offers teachers in member states a searchable database of over 500 graduate course offerings to help them find the courses they need to take to qualify to teach concurrent enrollment courses in high schools.
- » MHEC continues to share current information on trends and best practices regarding mental health across the country. MHEC entered into agreements with [META Teletherapy](#) and [TAO Connect](#) to provide institutions of higher education access to a nationwide network of licensed mental health providers, and a suite of mental health and wellness modules, exercises, and resources to students, faculty, and staff with 24/7, free online access to over 150 self-guided digital sessions on anxiety, depression, substance abuse and more.



DRIVING COST SAVINGS & BUSINESS SOLUTIONS

Over the past year MHEC programs and contracts resulted in tremendous cost savings for institutions, states, and students. MHEC continued to help solve key business problems and to protect investment in higher education by collaborating and reducing risk.

HIGHLIGHTS OF 2021–2022

- » New contracts were awarded for End User Computing and Peripherals, Device Lifecycle Management, and Associated Services, all designed to save time, money, and resources on critical hardware, software, and support.
- » The Creative Commons contract for existing and custom CC training and professional learning opportunities was extended, offering a 15% discount to staff and institutions.
- » Member states saved \$71 million through MHEC programs and contracts. Families and students saved \$57 million through MHEC's Midwest Student Exchange Program, which offers discounted out-of-state tuition to students from the Midwest.



MHEC Annual Estimated Savings for Entities and Citizens

MHEC Member States	2021-2022 Annual State Commitment	Technology ¹	Master Property Program ²	Midwestern-State Authorization Reciprocity Agreement ³	State Contract and Programs Total Savings	Citizen Savings through the Midwest Student Exchange Program ⁴	Total Annual Savings
Illinois Member Since 8/20/1991	115,000	10,391,484	-	6,470,800	16,862,284	31,215,487	48,077,771
Indiana Member Since 3/14/1996	115,000	3,401,242	-	2,338,000	5,739,242	938,094	6,677,336
Iowa Member Since 6/6/2005	115,000	656,388	-	3,476,800	4,133,188	NP ⁵	4,133,188
Kansas Member Since 4/25/1990	115,000	1,859,629	-	1,625,600	3,485,229	2,063,604	5,548,833
Michigan Member Since 7/24/1990	115,000	4,416,396	-	4,662,800	9,079,196	4,326,098	13,405,294
Minnesota Member Since 4/26/1990	115,000	2,501,343	-	4,204,600	6,705,943	2,553,793	9,259,736
Missouri Member Since 5/9/1990	115,000	3,534,182	-	3,411,000	6,945,182	5,461,763	12,406,945
Nebraska Member Since 6/5/1991	115,000	1,106,261	-	1,054,290	2,160,551	5,063,390	7,223,941
North Dakota Member Since 4/22/1999	115,000	335,687	-	517,600	853,287	426,992	1,280,279
Ohio Member Since 1/9/1991	115,000	2,879,511	-	7,391,600	10,271,111	3,350,973	13,622,084
South Dakota Member Since 3/13/2008	115,000	283,624	-	-	283,624	NP ⁵	283,624
Wisconsin Member Since 4/18/1994	115,000	2,371,788	-	1,985,400	4,357,188	1,654,277	6,011,465
Program Totals	\$1,380,000	\$33,737,535	\$-	\$37,138,490	\$70,876,025	\$57,054,471	\$127,930,496

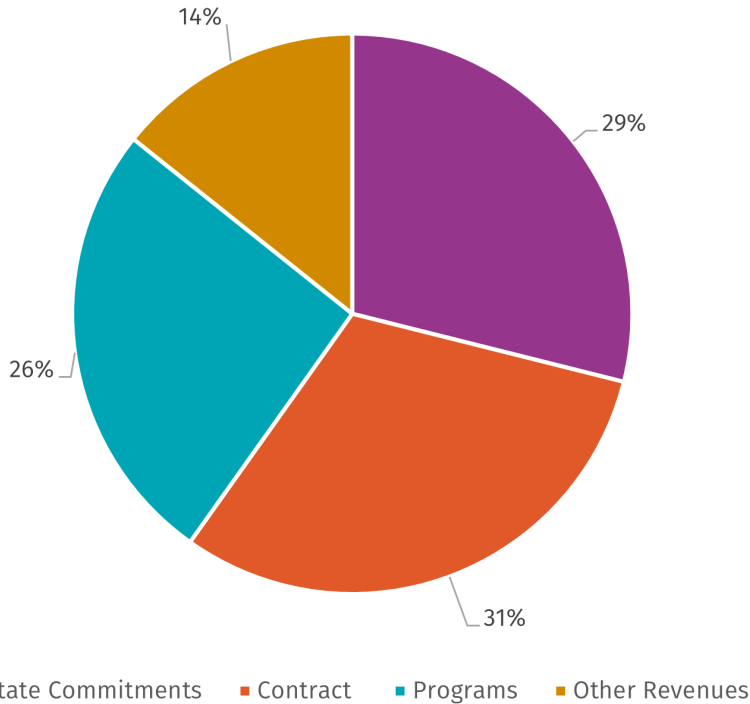
FY22 FOOTNOTES:

- Arrow/Commvault, Campus Guard, Dell, Ease Learning, HP, Infosec, Info-Tech, Lenovo, Microfocus, Oracle, Parchment, SAS, Walker and Associates, and Xerox.
- Savings numbers not available as of November 1, 2022.
- As of FY22, M-SARA savings are based on NCHEMS' methodology as explained on NC-SARA Cost Savings website. See <https://nc-sara.org/sara-cost-savings>.
- Student tuition savings for the academic year 2021-2022.
- Non-participating state for 2021-2022.

As of 11/1/2022

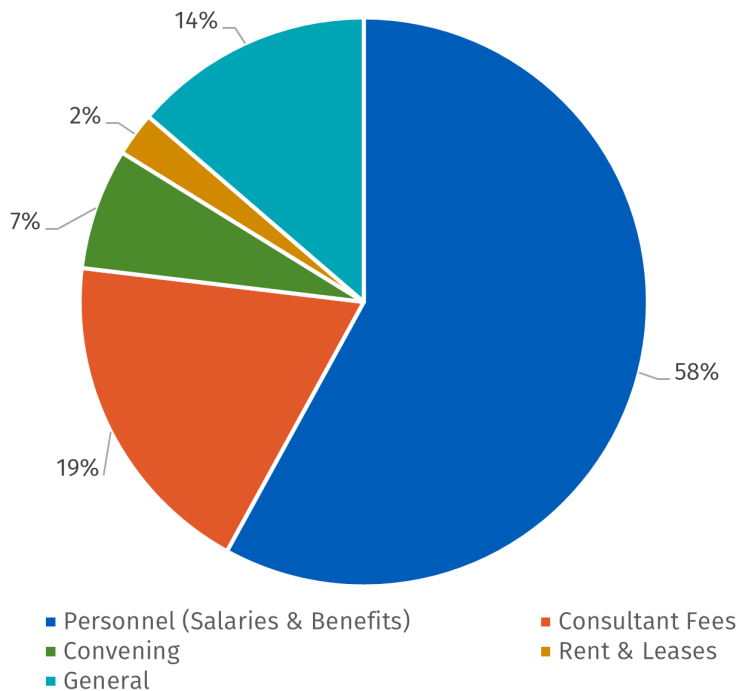
MHEC FINANCIALS FY22

FY22 ANNUAL OPERATING REVENUE



FY22 REVENUE	
State Commitments	\$1,380,000
Contracts	\$1,476,315
Programs	\$1,235,710
Other	\$681,574
TOTAL	\$4,773,599

FY22 ANNUAL OPERATING EXPENSES



FY22 EXPENSES	
Personnel (Salaries & Benefits)	\$2,440,060
Consultant Fees	\$795,364
Convening	\$289,948
Rent & Leases	\$105,347
General	\$576,242
TOTAL	\$4,206,961

2021-22 MHEC COMMISSIONERS

ILLINOIS

- The Hon. Scott Bennett, State Senator, Illinois General Assembly
5/24/2022 - 1/11/2023
- Ms. Mollie Foust, Senior Counselor to the Deputy Governors, Illinois Governor's Office
10/8/2019 - APOG - Resigned 1/14/2022
- Dr. Alice Marie Jacobs, Board Member, Board of Higher Education
3/5/2019 - Resigned 9/1/2021
- The Hon. Katie Stuart, State Representative, Illinois General Assembly
5/4/2021 - 1/2/2023
- Ms. Suzanne Morris, Board Member, Illinois Community College Board
6/7/2019 - Resigned 4/12/2022

INDIANA

- The Hon. Jon Ford, Senator, Indiana General Assembly
6/14/2021 - 7/1/2023
- The Hon. Jack Jordan, Representative, Indiana General Assembly
7/1/2020 - 7/1/2022
- Dr. Ronald S Rochon, President, University of Southern Indiana
7/1/2021 - 6/30/2025
- Dr. Ken Sauer, Senior Associate Commissioner and Chief Academic Officer, Indiana Commission for Higher Education
3/27/2017 - APOG
- Dr. David W. Wantz, President & CEO, Independent Colleges of Indiana
2/26/2020 - 2/29/2024 (retired 6/2022)

Commissioner Alternate

- Ms. Teresa Lubbers, Commissioner, Indiana Commission for Higher Education
1/5/2010 (retired 4/15/2022)

IOWA

- Ms. Nancy Boettger, Regent, Board of Regents, State of Iowa
6/3/2021 - 6/30/2025
- Mr. Derrick R. Franck, Board Member, Iowa Association of Community College Trustees
7/1/2021 - 7/1/2025
- The Hon. Tim Goodwin, Senator, Iowa Legislature
1/22/2021 - 1/8/2023
- Ms. Olivia M.A. Madison, Iowa Governor's Designee
6/29/2021 - 4/30/2023, APOG
- The Hon. Sharon Steckman, Representative, Iowa Legislature
4/29/2021 - 1/8/2023

Commissioner Alternates

- Mr. Andrew Baumert, Vice President for Marketing and Outreach, Iowa Association of Independent Colleges and Universities
2/13/2020 - 1/1/2024
- The Hon. Jacob Bossman, State Representative, Iowa Legislature
2/11/2021 - 1/8/2023
- Mr. Timothy Fitzgibbon, Senior Vice President, First National Bank
6/29/2021 - 4/30/2023, APOG
- The Hon. Herman Quirmbach, Senator, Iowa Legislature
2/19/2021 - 1/8/2023
- Dr. Mark Wiederspan, Executive Director, Iowa College Aid
7/1/2021 - 7/1/2023

KANSAS

- The Hon. Barbara Ballard, Representative, Kansas Legislature
8/5/2021 - 7/1/2023
- The Hon. Molly Baumgardner, Senator, Kansas Legislature
8/5/2021 - 7/1/2023
- Dr. Blake Flanders, President and CEO, Kansas Board of Regents
9/20/2018 - 6/1/2022
- Mr. Aaron A. Otto, KS Governor's Designee
7/5/2019 - APOG
- Mr. Allen Schmidt, Board Member, Kansas Board of Regents
9/16/2021 - 6/30/2022

Commissioner Alternates

- The Hon. Marci Francisco, Senator, Kansas Legislature
8/5/2021 - 7/1/2023
- The Hon. Ken Rahjes Representative, Kansas Legislature
8/5/2021 - 7/1/2023

MICHIGAN

- Dr. David L. Eisler, President, Ferris State University
3/26/2021 - 3/18/2025
- The Hon. Mark Huizenga, Representative, Michigan Legislature
1/1/2021 - 12/31/2022
- Ms. Brandy M. Johnson, Special Advisor, Sixty by 30, Michigan Department of Labor and Economic Opportunity
4/16/2019 to APOG
- The Hon. Kim LaSata, Senator, Michigan Legislature
1/25/2021 - 1/25/2023
- Dr. Bill Pink, President, Grand Rapids Community College
8/16/2019 - 3/18/2023

Commissioner Alternates

- Dr. Daniel J. Hurley, Chief Executive Officer, Michigan Association of State Universities
7/1/2015
- Cassandra Ulbrich, President, State Board of Education
1/9/2019 - APOG

MINNESOTA

- The Hon. Connie Bernardy, Representative, Minnesota Legislature
1/2/2021 - 1/1/2023
- Dr. Karen Hanson, Executive Vice President and Provost, University of Minnesota
3/25/2017 - 1/4/2021
- Dr. Michael Goh, Vice President for Equity and Diversity, University of Minnesota
4/30/2021 - 1/6/2025
- Dr. Devinder Malhotra, Chancellor, Minnesota State
3/3/2021 - 1/6/2025
- Mr. Dennis Olson, Commissioner, Minnesota Office of Higher Education
4/30/2019 - 1/2/2023; APOG
- The Hon. David Tomassoni, Senator, Minnesota Legislature
1/5/2021 - 12/31/2022

Commissioner Alternates

- Mr. Paul Cerkvenik, President, Minnesota Private College Council
12/8/2014

MISSOURI

- The Hon. John Black, Representative, Missouri General Assembly
3/18/2020 - 7/1/2021
- Dr. Kayla Hahn, Policy Director, Missouri Governor Michael Parson
2/6/2019 - APOG
- The Hon. Cindy O'Laughlin, Senator, Missouri General Assembly
1/7/2021 - 1/2/2023
- Dr. Susan Thomas, President, Truman State University
6/3/2019 to 1/1/2021
- Commissioner Alternate**
- Dr. Zora Mulligan, Commissioner of Higher Education, Missouri Department of Higher Education & Workforce Development
8/29/2016

APOG = At Pleasure of the Governor

2021-22 MHEC COMMISSIONERS

NEBRASKA

The Hon. John Cavanaugh, Senator, Nebraska
Legislature
1/22/2021 – 1/1/2023

Dr. Randolph M. Ferlic, Nebraska Governor's
Designee
1/2/2019 - 1/1/2023, APOG

Dr. Deborah Frison, Member, Coordinating
Commission for Postsecondary Education
1/2/2019 - 1/1/2023

Dr. Susan M. Fritz, Executive Vice President
and Provost Emerita, University of
Nebraska
1/2/2019 - 1/1/2023

Mr. Heath Mello, Vice Prsdiert for External
Relations, University of Nebraska
6/6/2022- 1/1/2023

The Hon. Lynne Walz, Senator, Nebraska
Legislature
1/22/2021 – 1/1/2023

Commissioner Alternate

Dr. Michael Baumgartner, Executive Director,
Coordinating Commission for
Postsecondary Education
9/3/2014

NORTH DAKOTA

The Hon. Kyle Davison, Senator, North Dakota
Legislative Assembly
8/1/2021 – 7/23/2023

Tim Flakoll, North Dakota Governor's
Designee
12/15/2016 - APOG

Dr. Mark Hagerott, Chancellor, North Dakota
University System
7/1/2019 - 6/30/2023

Mr. Tim Mihalick, Member, State Board of
Higher Education
7/1/2021- 6/30/2025

The Hon. Brandy Pyle, Representative, North
Dakota Legislative Assembly
8/1/2021 - 7/31/2023

Commissioner Alternate

Dr. James L. Davis, Former President, Turtle
Mountain Community College
2/14/2017

OHIO

The Hon. Rick Carfagna, Representative, Ohio
Legislature
1/2/2021 - 1/1/2023 (left legislature
2/2022)

Mr. Gary Cates, Senior Vice Chancellor,
Innovation & Enterprise Development,
Ohio Department of Higher Education
1/9/2019 - 1/8/2023

The Hon. Jerry Cirino, Senator, Ohio
Legislature
2/10/2021 - 12/31/2022

The Hon. Jon Cross, Representative Ohio
Legislature
3/8/2022 - 1/1/2023

Mr. Mike Duffey, Vice Chancellor, Ohio
Department of Higher Education
1/29/2021 - APOG

Mr. Jack Hershey, President and CEO, Ohio
Association of Community Colleges
3/3/2021 to 1/8/2025

Commissioner Alternates

Mr. Bruce Johnson, President,
Inter-University Council of Ohio
1/10/2007

SOUTH DAKOTA

Dr. Michael Cartney, President, Lake Area
Technical Institute
1/3/2021 – 12/31/2024

The Hon. Erin Healy, Representative, South
Dakota Legislature
3/29/2021 - 12/31/2022

The Hon. V.J. Smith, Senator, South Dakota
Legislature
3/29/2021 - 12/31/2022 (resigned 5/2022)

The Hon. Larry J. Tidemann, South Dakota
Governor's Designee
1/11/2019 - APOG

Dr. Janelle Toman, Director of
Communications, South Dakota Board of
Regents
9/10/2018 - 6/30/2022 (resigned 4/2022)

Commissioner Alternates

The Hon. Reynold Nesiba, Senator, South
Dakota Legislature
3/29/2021 - 12/31/2022

The Hon. Marli Wiese, Representative, South
Dakota Legislature
3/29/2021 - 12/31/2022

WISCONSIN

The David Murphy, Representative, Wisconsin
State Legislature
3/29/2021 - 6/30/2023

Dr. Connie Hutchison, Executive Secretary,
State of Wisconsin Higher Educational
Aids Board
7/13/2021 - 7/1/2023

The Hon. Stephen Nass, Senator, Wisconsin
State Legislature
3/18/2021 - 1/1/2023

Julie Underwood, Dean of Education,
University of Wisconsin-Madison
4/2/2019 - APOG

Dr. Rolf Wegenke, President, Wisconsin
Association of Independent Colleges and
Universities
3/14/2019 - 7/1/2023

Commissioner Alternates

Dr. Morna K. Foy, President, Wisconsin
Technical College System
3/11/2013

Mr. Sean P. Nelson, Vice President of Finance,
University of Wisconsin System
2/6/2018

APOG = At Pleasure of the Governor

MHEC brings together midwestern states to develop and support best practices, collaborative efforts, and cost-sharing opportunities. Through these efforts it works to ensure strong, equitable postsecondary educational opportunities and outcomes for all.



MIDWESTERN HIGHER EDUCATION COMPACT
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